No. 3- Eliminate BUAD 1000 coursequerement in undergraduate business cortePPR approved this recommendation.

No AcA comments.

No. 4-

No. 3 (C)t Phase out via merging of the Anthropology and Sociology majors into a single interdisciplinary majort APPR approved this recommendation.

W CE } P CE u o CE } • v } š (o ššZ_ š} (š Z]]ŠPZ] CE %%EŽ P•CE } ψ U μ š] v • š retention of both disciplines, streamlined into one major. Program leader also raised that Sociology has not struggled with enrollments according to the program data; however, Anthropology has struggled. CASproposed this to the Dean with the understanding that this is an ongoing process. Faculty would like to come to an agreement on a program that CAS can be proud of and that can be redesigned not only as a cost saving endeavor but as a successful, thripringram. Faculty have not committed 100% to making this happen, because the faculty would need to vote and approve a revised and yet to be developed curriculum first.

Program leadership would like to suggest a rewording of the last bullet point on ther APAR $v \in V \ v \cap V \ v$

It was reported by the program leadership at the department has an agreement with the CAS Dean that the curriculum would be developed in a calendar year and be ready for implementation in April 2022. The department is working to schedule a vote on a curricular plan with the department faculty. was pointed out by AcA members that dying the changes any reduce the potential cost savings.

Concerns were raised about the timeline of implementation. **Etwer** details on the future timeline and their feasibility were raised by AcA CAS members.

No. 4 (D) t Phasing out via merging of the Visual Art and Art History Majors into a single Visual Arts and Culture majort APPR approved this recommendation.

No. 5 (E)t Phase out of the Arabic MinotrAPPR did not approve this recommendation.

AcA members arpleased to see that norwestern language education is being retained.

COLLEGE OF EDUCATION

No. 1 t More efficient delivery of the curriculum in Teacher Educattox PPR approved this recommendation.

This programmatic change would involve lowering the number of sections and not relying on as many adjunctfaculty members

Question was raised on whatist proposalmeans. COE AcA members clarified that there are currently two cohorts that would be combined into orseinglegroup so as to not aving toteach as many sections. The program is hopeful that enrollment numbers will increase, but it is difficant ract students during COVID9 and SU is a hugely competitive market for this kind of education. Impract COE on the potential shift to the semestebased instruction at alendar was also ited.

No. 2 t Suspension of the Masters in Educating Notative English Speakerts APPR approved this recommendation.

No AcA comments.

No. 3 t $^\mu \cdot ^\infty v \cdot]$ $v \cdot]$ $v \cdot [v \cdot]$

No AcA comments.

No. 4 t Move the Educational Administration Program from the Teaching and Social Justice

COLLEGE OF SCIENCE AND ENGINEERING

No. 1 t Permanently reduce the direct cost of instruction in Biology, Chemistry, Physics, examble Mical Engineering by increasing maximum section size PR did not approve this recommendation on the grounds that this is not an APPR related action.

No AcA comments.

No. 2 t Elimination/Sunset of M.S. and Structural Enginee(MSST)t APPR approad this recommendation.

Question was raised on the main reason for sunsetting this program but not the Mechanical Engineering M.S.?Structural Engineering has had lower enrollment rates, historically. Recent changes had been made to the program to improvenrollment, but these were unsuccessful. The structural engineering market has less room for growth, while the M.S. in Mechanical Engineering is a new program that has not had a chance to get off the ground yet. There is an unhired position of position of the program that has not negatively, or minimally, affect the faculty.

Question by AcA membershese recommendations are based not only on projections but also on poor enrollment numbers, correct? here were projections about future revenue generated between the two programs, but is hard to see where the breakdown is between the cost of direct instruction of the programs, which makes it hard to see why one program was chosen over another. Fruntaeit did not appear MSST was given time to see their new cost improvement initiative take effect.

No. 3 t Elimination/Sunset of Master of Mechanidal gineeringt APPR did not approve this recommendation.

No AcA comments.

General Discussion and Commte

These are feedback from AcA member are are f

a. The faculty would highly recommend that the semore conversation, like the ones taking place with CON, to demonstrate to other university stakeholders that everyothey its to help the university

- c. Faculty strongly feel that new programs need to be evaluated regularity at it carbe made aware if they are hitting their benchmarks. The university should communicate with the new program leadership directly on their performance so that the program faculty and leadership know if they are holding up to university standards.
- d. How does all offnis work ensure that commitments made to LIFT SU will be met and how will this work incorporate an antiracist curriculum back into the portfolio? Do the APPR reports involve any suggestions for antiracist curriculum or pedago grams will need amptime to implement changes like these in a mindful and intentional manner.
- e. Faculty expressed caution about building too much of a financial commitment into the APPR process. There may be good reasons to have programs that must be subsidiated. AcA mebers expressed not wanting to see every program (such as philosophy) being required to maintain an undue financial standard.
- f. Should the AcA call for a greater visibility and transparency regarding the data that informed these decisions?
- g. Moving forward, part of the report should include some information on how the schools/colleges and university communicate the elimination of programs to students, especially programs where students are still being admitte where

- n. It does not appear the curriculum committees of some schools and colleges, which are charged with degree program elimination decisions in the hool/college level governance, were engaged as part of the APPR process his was an issue raised the hool of the program.
- p. AcA is doking forward to APPR reports on lessons learned and on how things can be be the the the future that would be more helpful to the institution.
- q. The direction of decision making is unclear in some schools and colleges was confusion over